Capstone Overview I Design in the Age of Innovation

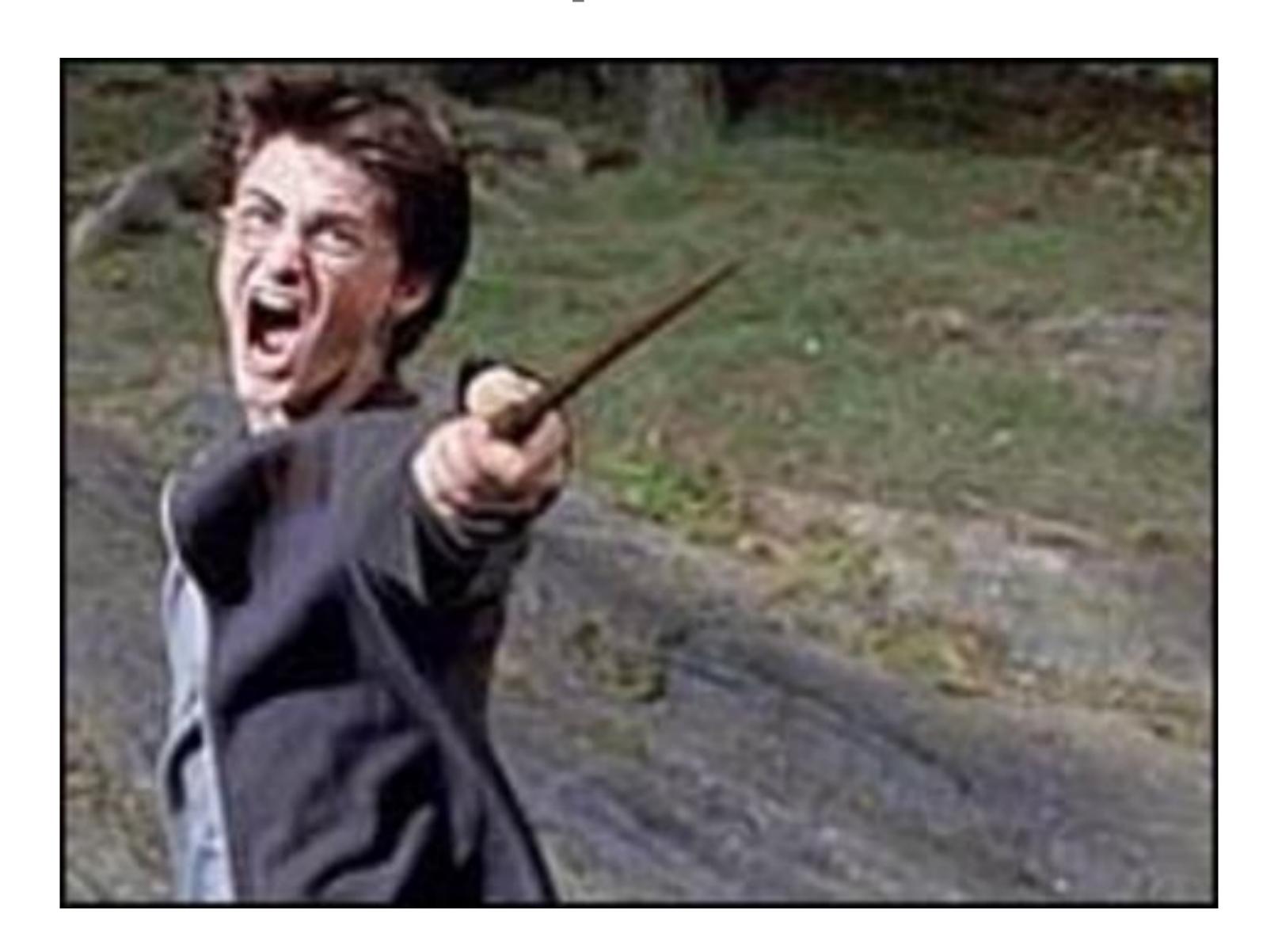
Bruce Jacob

Keystone Professor Electrical & Computer Engineering University of Maryland at College Park



Modern Entrepreneurship: The high-tech cottage industry

Important development in last 20 yrs:



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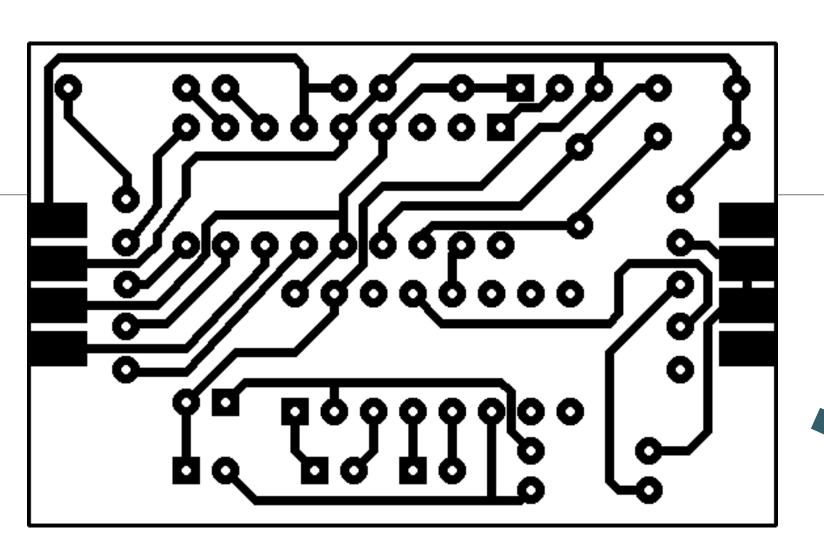
Important development in last 20 yrs:

Manufacturing as a Service

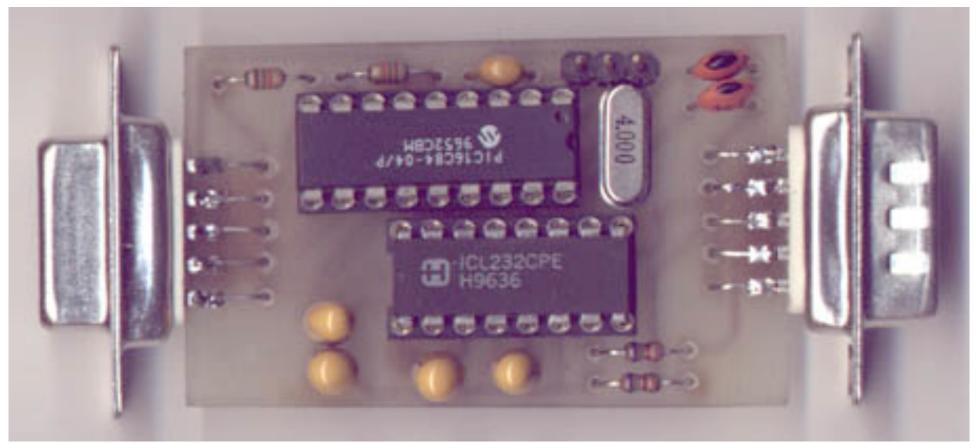
The Basic Idea



You



Design Blueprint

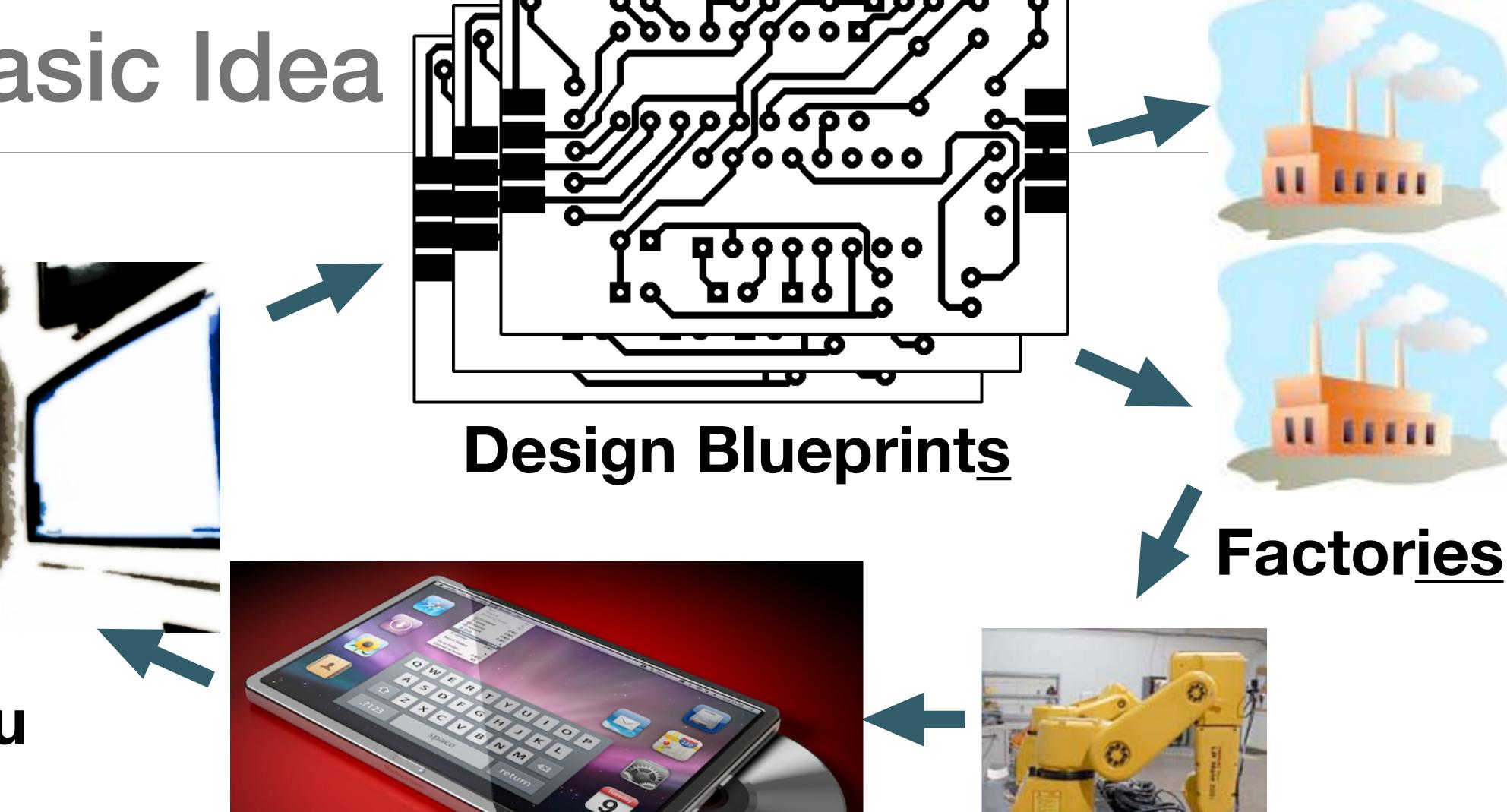


Manufactured Device



Factory

The Basic Idea

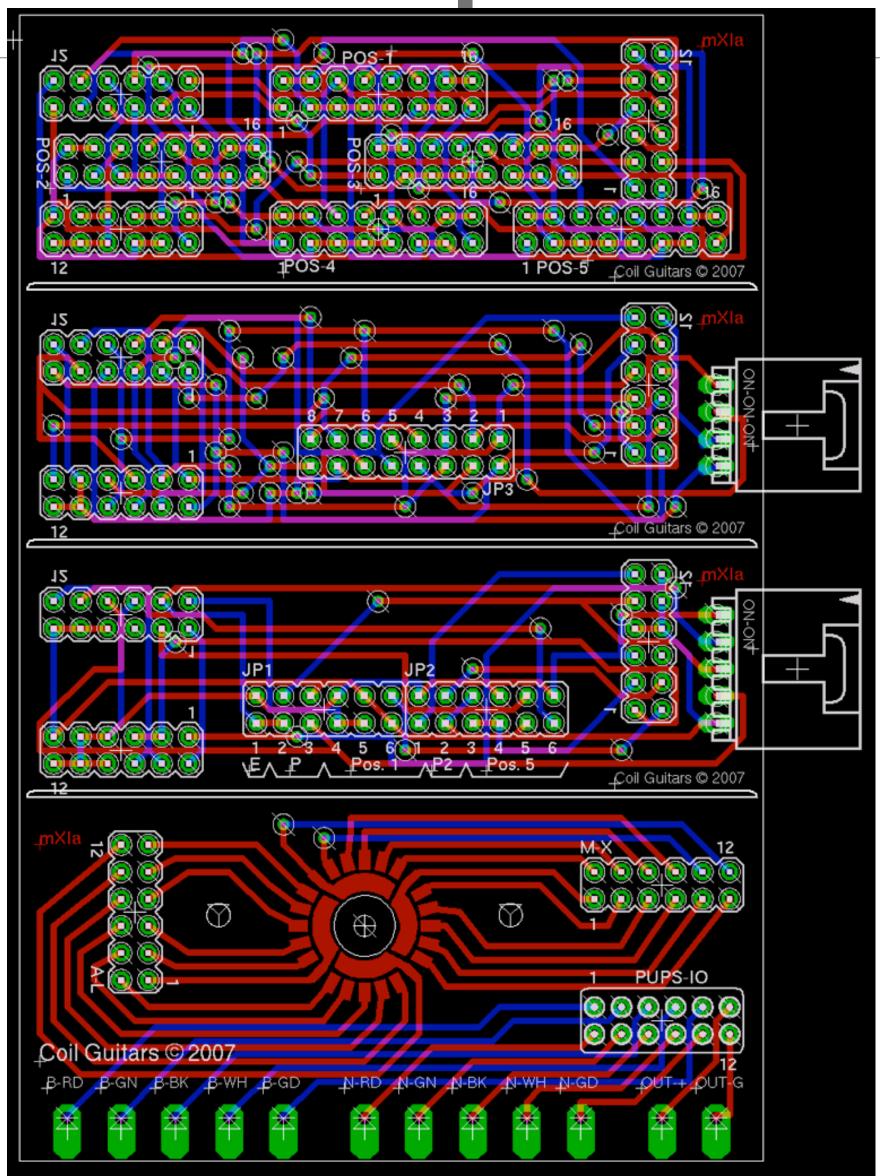


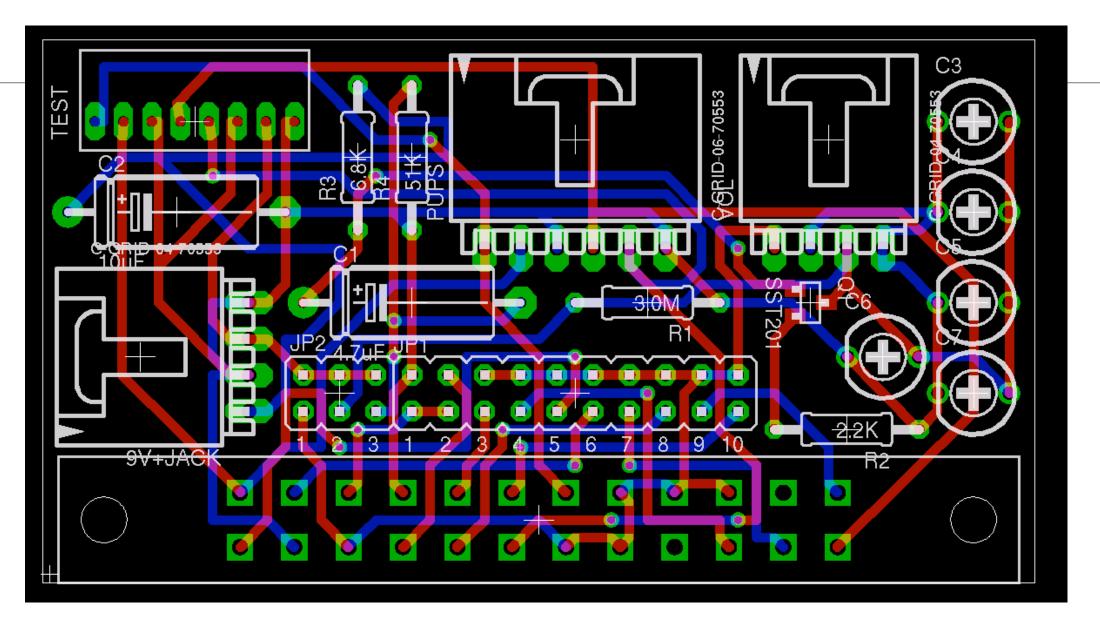
You

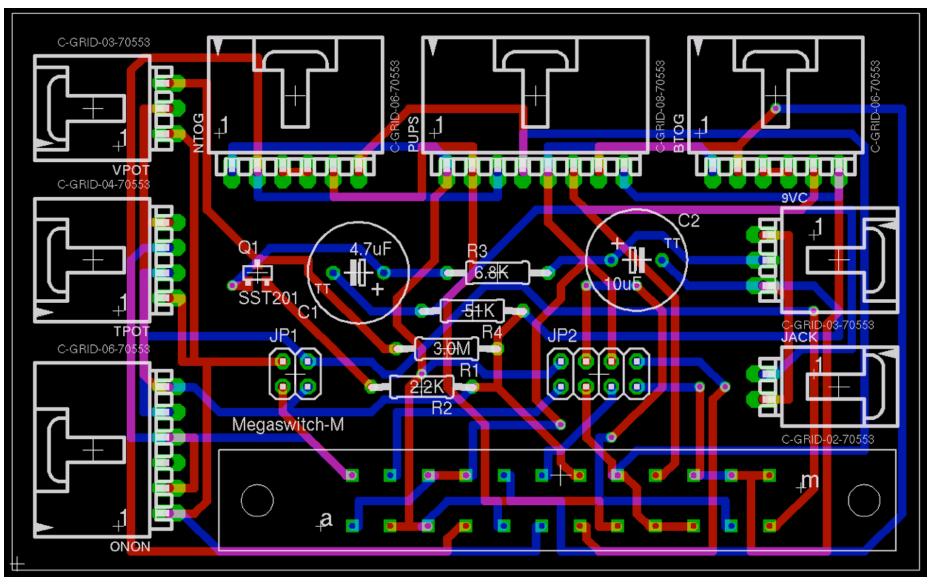
Manufactured Device

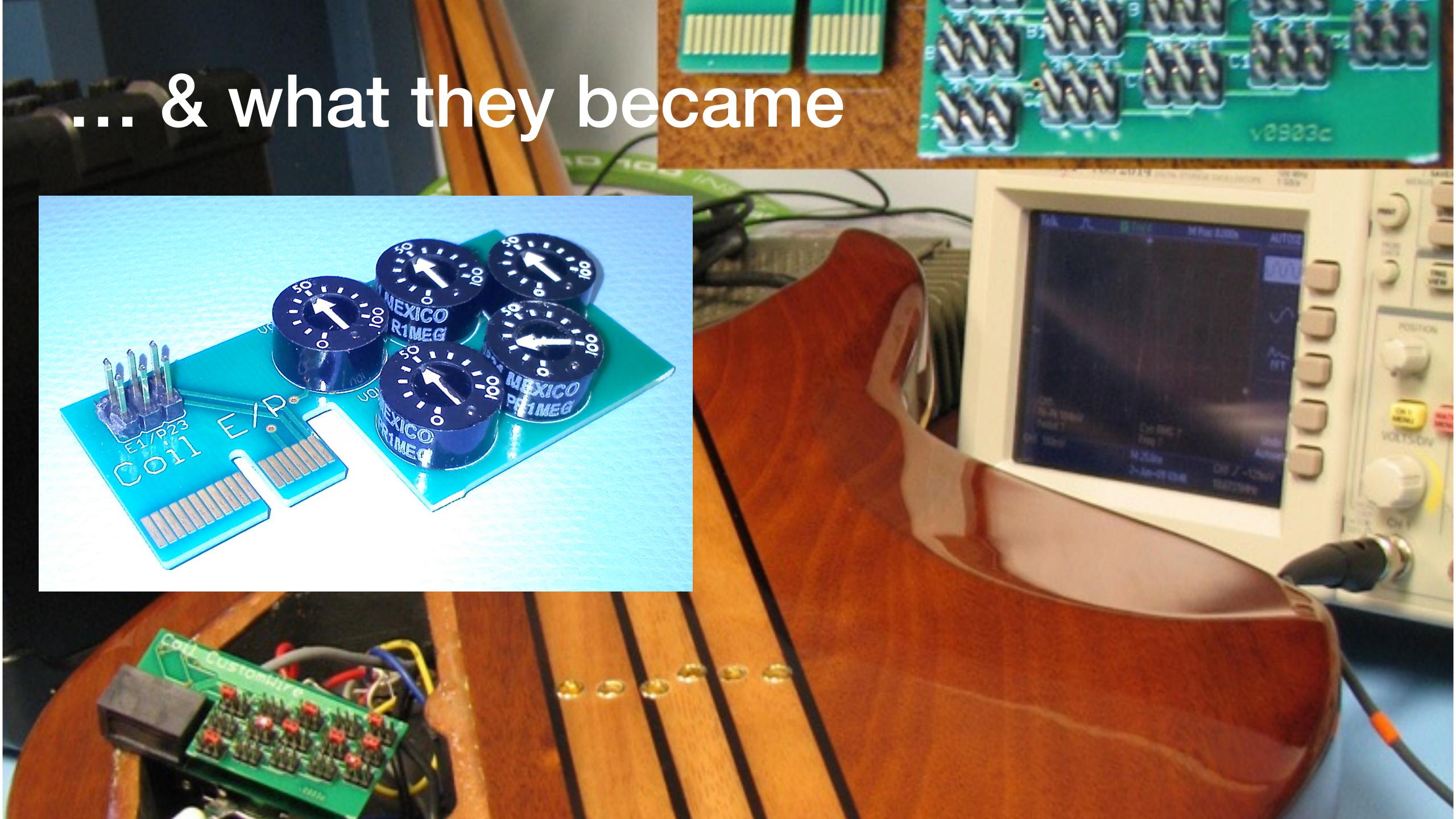
Assembly

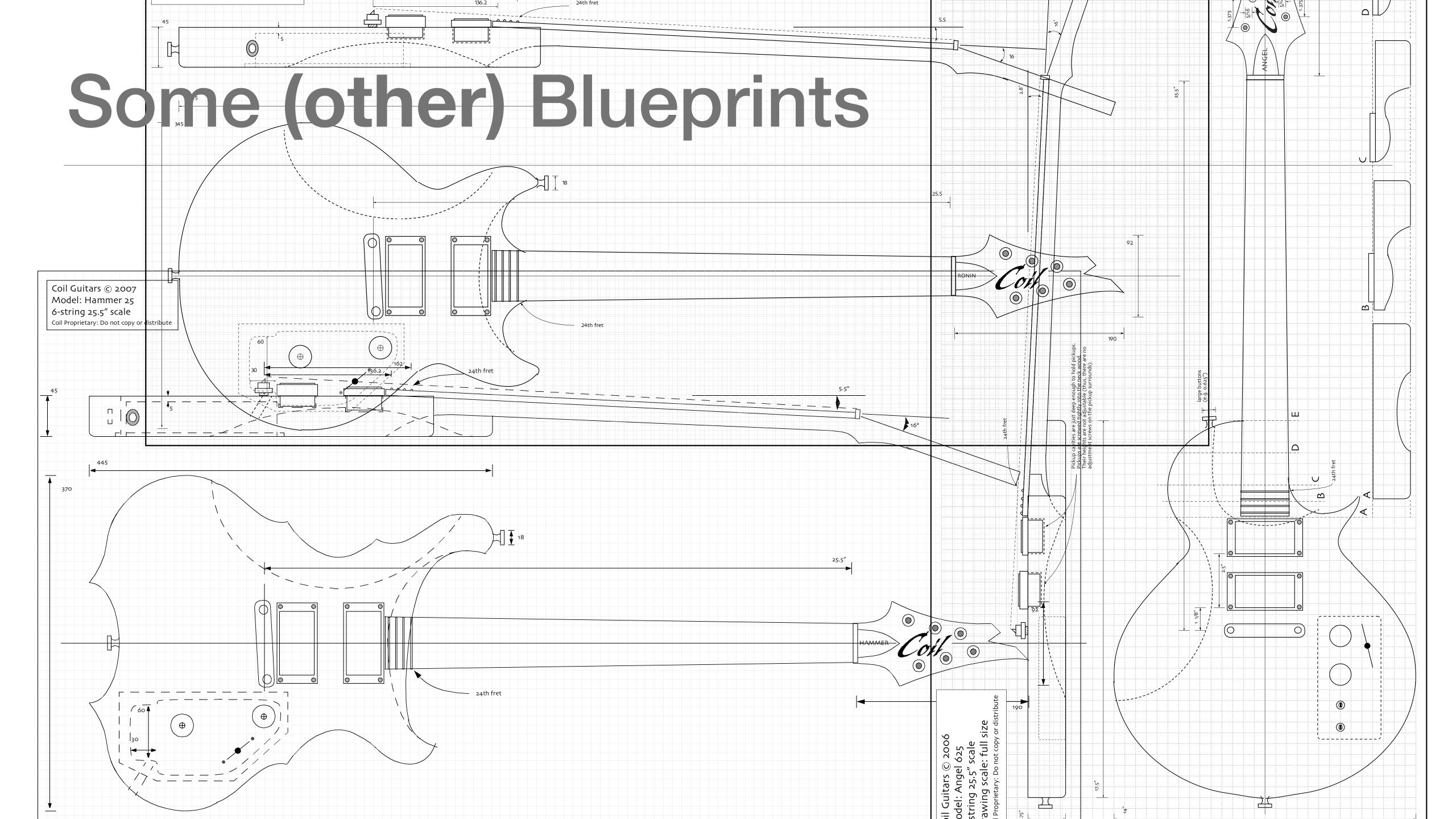
Some Blueprints











... & what they became



Pros & Cons: High-Tech Cottage Industry

- Can't Possibly compete with big companies
- ·Idea already proven in marketplace (shareware, boutique electronics)

Might fail

Win/win situation
 (even company failure is good résumé material)

Can't afford it

- Low risk/reward ratio
- •Window of opportunity?
- Start soon

Bottom line: a path well worth exploring

Pros & Cons: High-Tech Co*

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·Can't affe

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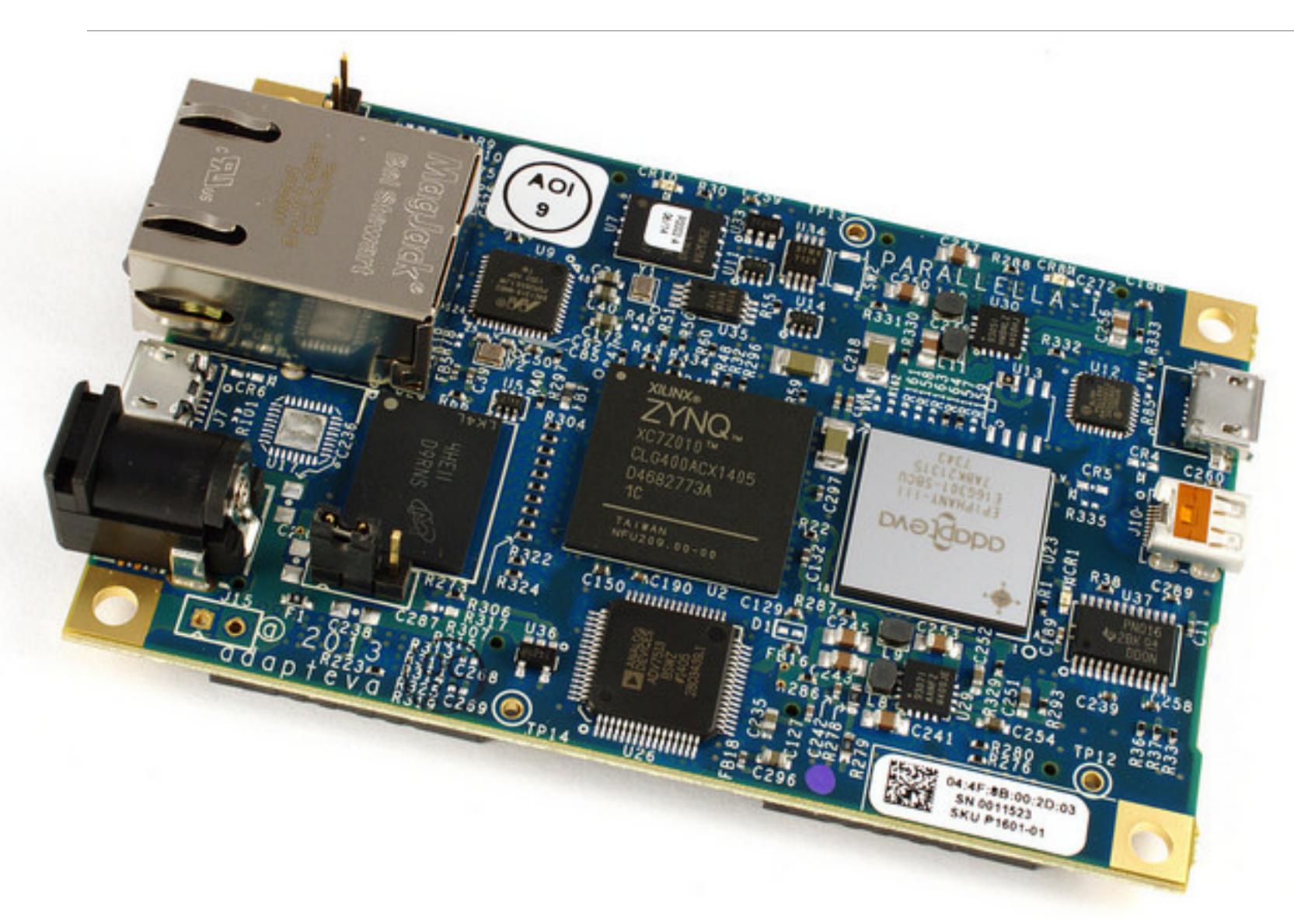
résumé material)

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A High-Tech Example





Perspective: Innovation is good design & good design is iteration

What is **Science**?

The process of not accepting the first result, or the second, or the third ...

Innovation is the same thing:
it is the burning need to refine and to improve
and not to accept the first design, or second, or third ...

Excellent Advice

Big companies cannot innovate, whereas startups **must.**

Startups are engineer-dominated; **founders** (engineers) are rewarded for company's success.

Upon maturity, startups become management-dominated; **executives** (non-engineers) are rewarded for company's success.

(thus #1, above)

Goal: break this cycle

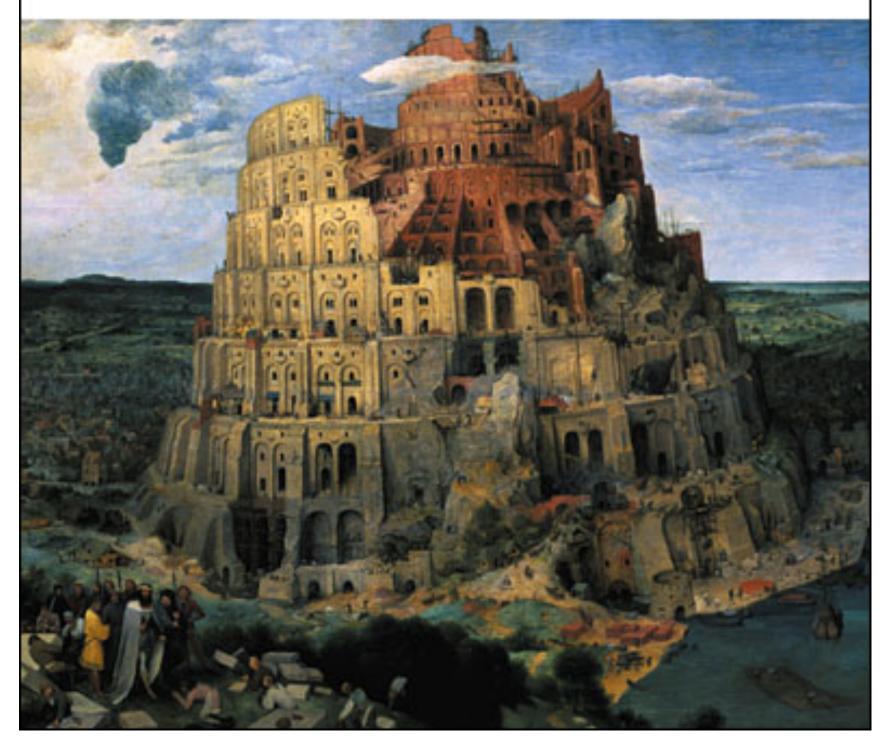
"Paul Graham's prose is brimming with contrarian insight and practical wisdom."

-Andy Hertzfeld, co-creator of the Macintosh computer

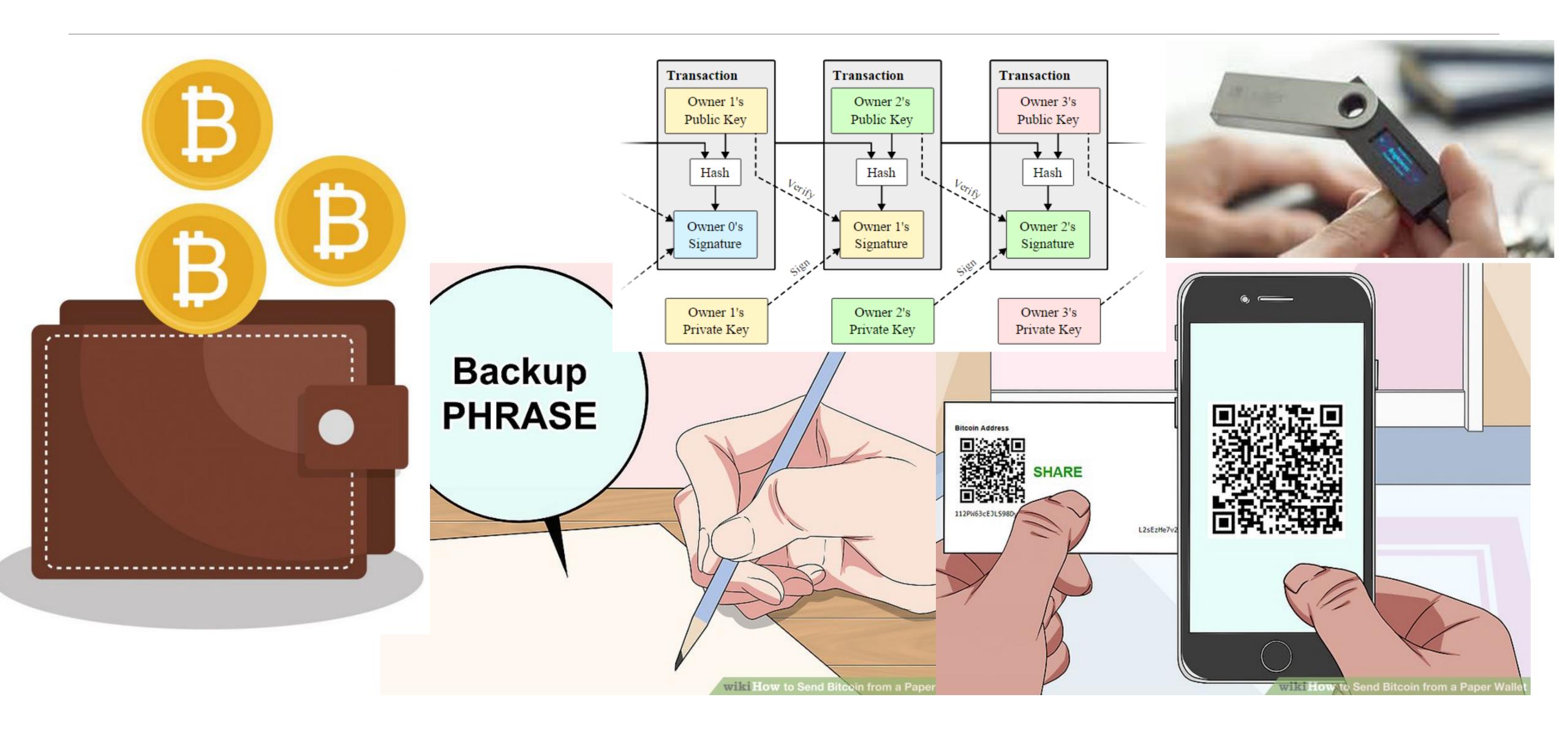
PAUL GRAHAM

HACKERS & PAINTERS

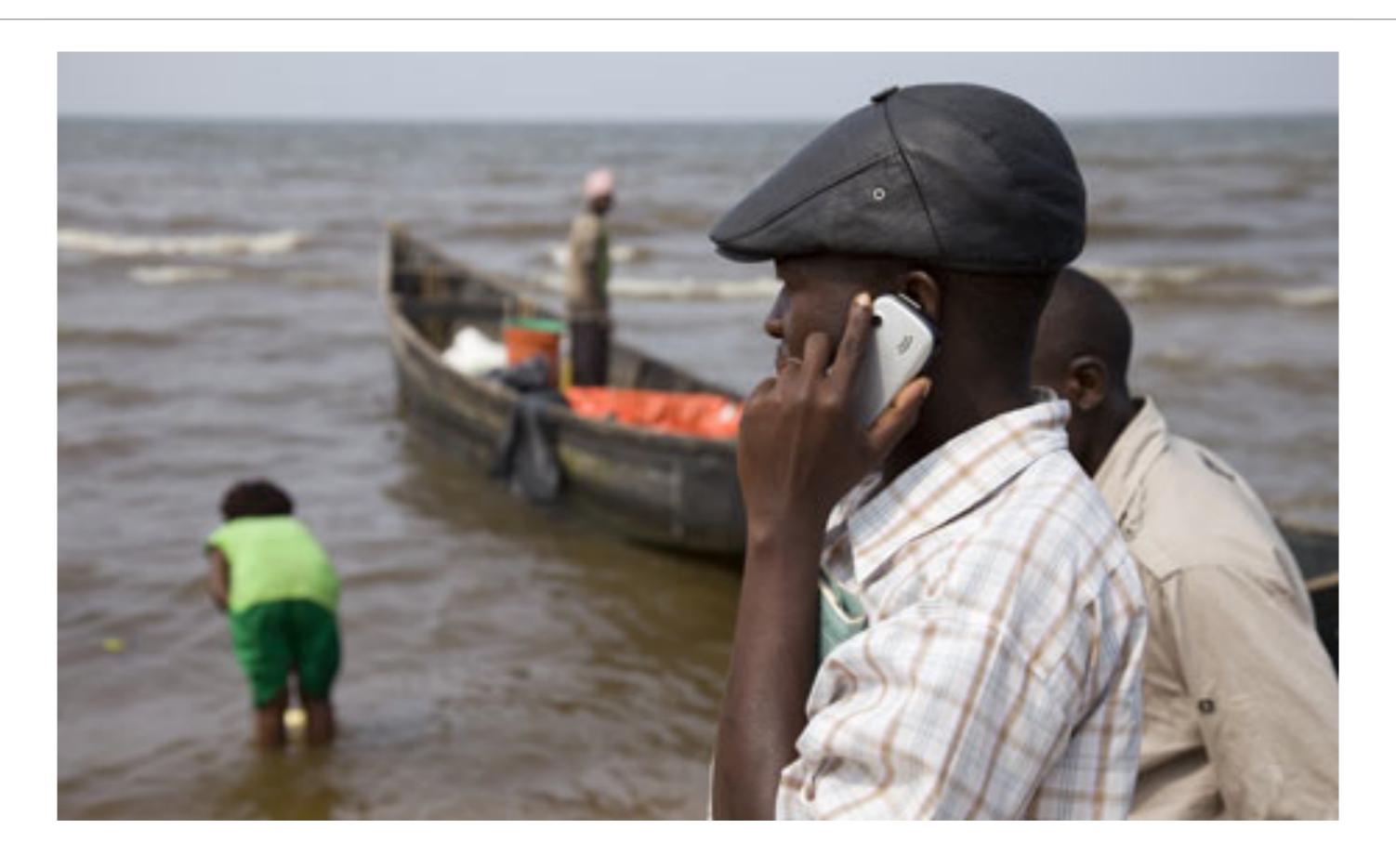
BIG IDEAS FROM THE COMPUTER AGE



What's Broken?



Also: What do people NEED?



For example — access to telecommunications improves the standard of living of **everyone**

Wealth:

Having something other people want

What is Wealth?





Wealth

Not Wealth

What is Wealth?





Wealth Not Wealth

What is Wealth?

"User data integrity is more valuable than the money in our wallets"

Google reliability talk

Replay

- Not all startups need to be software startups:
 you can start a de facto manufacturing company in your dorm room
- Figure out what is broken (and you can fix);
 figure out what people need (and you can provide)
- Wealth ≠ money

Questions? (thank you for your kind attention)

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... or just Google "professor guitar maryland"

